1	COURT OF APPEALS		
2	STATE OF NEW YORK		
3			
4	MATTER OF SHENENDEHOWA CENTRAL SCHOOL DISTRICT BOARD OF EDUCATION,		
5			
6	Appellant,		
7	-against- No. 8		
8	CIVIL SERVICE EMPLOYEES ASSOCIATION, LOCAL 1000, AFSCME, AFL-CIO, LOCAL 864,		
9	Respondent.		
10			
11	20 Eagle Street Albany, New York 12207		
12	January 3, 2013		
13	Before:		
14 15	CHIEF JUDGE JONATHAN LIPPMAN ASSOCIATE JUDGE VICTORIA A. GRAFFEO ASSOCIATE JUDGE SUSAN PHILLIPS READ		
16	ASSOCIATE JUDGE SUSAN PHILLIPS READ ASSOCIATE JUDGE ROBERT S. SMITH ASSOCIATE JUDGE EUGENE F. PIGOTT, JR.		
17	Appearances:		
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25	Official Court Transcriber		

1	CHIEF JUDGE LIPPMAN: Number 8, Matter of			
2	Shenendehowa Central School District.			
3	Counselor, would you like any rebuttal			
4	time?			
5	MS. BOURASSA: Yes, I would, Your Honor.			
6	I'd like to reserve two minutes for rebuttal, please			
7	CHIEF JUDGE LIPPMAN: Two minutes. Go			
8	ahead.			
9	MS. BOURASSA: Thank you. Beth Bourassa			
10	for Shenendehowa Central School District. May it			
11	please the court. In furtherance of the district's			
12	legal obligation to protect the safety of children			
13	whose parents entrust them to the care and			
14	safekeeping of a single bus driver			
15	CHIEF JUDGE LIPPMAN: Counselor, was the			
16	zero-tolerance policy that you had consistent with			
17	the collect the alleged zero-tolerance policy			
18	consistent with the collective bargaining agreement?			
19	MS. BOURASSA: Yes, it was, Your Honor.			
20	The zero			
21	CHIEF JUDGE LIPPMAN: And the written			
22	materials that you put out relating to people's			
23	rights?			
24	MS. BOURASSA: Yes. Let me address those			
25	separately, if I may.			

1 CHIEF JUDGE LIPPMAN: Please, go ahead. 2 MS. BOURASSA: First of all, with respect 3 to the written drug-testing policy. That policy tracks the federal U.S. Department of Transportation 4 5 regulations and contemplates that in some circumstances there could be a return to duty 6 7 following a violation. However - - -8 JUDGE PIGOTT: Should you have moved to 9 stay - - -10 MS. BOURASSA: - - - the U.S. DO - - -11 JUDGE PIGOTT: - - - I'm sorry, I apologize. Go ahead, finish. 12 13 MS. BOURASSA: The U.S. DOT regulations do not determine discipline. And instead, as the United 14 15 States Supreme Court noted in the Eastern decision, 16 those regulations leave decisions regarding 17 disciplinary action for a drug or alcohol test 18 violation to collective bargaining. 19 JUDGE PIGOTT: Should you have, then, moved 20 to stay the arbitration? Why'd you go in the first 21 place? 22 MS. BOURASSA: No, Your Honor. We're not 23 contesting in any way that a drug-test violation termination is arbitrable. But the policy itself 2.4

refers to the collective bargaining agreement for

1 disciplinary action. 2 JUDGE PIGOTT: Well, if you say the 3 arbitrator has the right to review this, then why aren't we stuck with the arbitrator's decision? 4 5 MS. BOURASSA: Because the arbitrator in 6 this case used a standard, particularly a just cause 7 standard, that is unrelated to the contract, and that 8 he told us, in his own words, he was applying for 9 reasons that have nothing to do with the - - -10 CHIEF JUDGE LIPPMAN: But once you get - -11 JUDGE GRAFFEO: Why is - - -12 13 CHIEF JUDGE LIPPMAN: Go ahead, Judge. JUDGE GRAFFEO: Why isn't the central issue 14 15 in front of us whether the arbitrator exceeded his 16 authority? 17 MS. BOURASSA: We think that is the central 18 issue in front of this court, Your Honor. We submit 19 that the arbitrator's decision was both irrational 20 and in excess of his authority. 21 CHIEF JUDGE LIPPMAN: How did it exceed - -22 - how did the arbitrator exceed - - -23 MS. BOURASSA: Because the ar - - -2.4 CHIEF JUDGE LIPPMAN: - - - the authority? 25 MS. BOURASSA: I apologize, Your Honor.

1 CHIEF JUDGE LIPPMAN: No, go ahead. 2 MS. BOURASSA: The arbitrator's authority, 3 in this case, as in all cases, was confined to the 4 meaning and interpretation of the agreement. Rather 5 than confining himself to the meaning and 6 interpretation of the agreement, the arbitrator 7 imported a just cause standard that has no place in 8 this agreement. And he told us that he was doing so 9 for three reasons. 10 One, he said, I need to have a just cause 11 standard here to prove end to at-will employment. 12 But clearly these CSEA members - - -13 JUDGE SMITH: Well, haven't courts - - -14 MS. BOURASSA: - - - were not - - -15 JUDGE SMITH: - - - done that in the past? 16 They have read a just cause standard into an 17 agreement that doesn't have one to prevent - - -18 because they don't think anyone intended at-will 19 employment? 2.0 MS. BOURASSA: They have done so, Your 21 Honor, in other states. That has been permitted, but 22 only when the contract - - -23 JUDGE SMITH: Are those other states - - -2.4 MS. BOURASSA: - - - was silent - - -25 JUDGE SMITH: - - - all irrational?

1 MS. BOURASSA: I apologize, Your Honor.

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JUDGE SMITH: But you would agree the other states aren't necessarily irrational. And if they can do it, then this arbitrator can do it.

MS. BOURASSA: In the other states where it has been allowed, the contract at issue has been silent with respect to discipline. The contract has contained no contractual standards for discipline.

And - - -

JUDGE SMITH: Well, but okay. This - - - so this does have language. And the language is, "Suspension without pay or discharge may be invoked with less than two written warnings, where the employee's conduct creates a danger." And then it goes on to say that "a positive drug test is such conduct."

Why does that have to - - - why can't that mean may be - - - can't that be read to mean, may be invoked in an appropriate case? Why does it have to mean, may be invoked at the employer's absolute discretion?

MS. BOURASSA: We're not contending that it's at the employer's absolute discretion, Your Honor. But we do contend that the zero-tolerance practice or informal policy is limited to

1	circumstances such as this one where the drug test is
2	entirely unmitigated.
3	CHIEF JUDGE LIPPMAN: Yes, but is that
4	_
5	JUDGE SMITH: Where does it say that?
6	CHIEF JUDGE LIPPMAN: consistent with
7	the agreement? And isn't it the arbitrator's role to
8	look at the agreement and to make that kind of
9	judgment?
LO	MS. BOURASSA: Yes, Your Honor. But that's
L1	not, in fact, what he did.
L2	JUDGE PIGOTT: What decisions could he have
L3	made? What were his options after hearing all of the
L4	testimony?
L5	MS. BOURASSA: The parties disputed what
L6	standard he should apply in reviewing the narrow
L7	question of whether the district's penalty should be
L8	upheld. The district argued that like any municipal
L9	action, it had a discretionary right to terminate,
20	and therefore the discretionary decision should be
21	upheld unless it was arbitrary and capricious.
22	JUDGE GRAFFEO: But why couldn't the
- 1	arbitrator look at the agreement and say, my
23	arbitrator rook at the agreement and say, my

progressive discipline, and based on this employee's

1 record, the arbitrator determines that she's entitled 2 to one further chance? 3 MS. BOURASSA: Because the parties 4 expressly agreed in this agreement - - - and it is a 5 very unusual provision - - - that a positive drug 6 test or alcohol test, per se, creates a danger to the 7 safety and welfare of the students - - -8 CHIEF JUDGE LIPPMAN: But aren't there - -9 10 MS. BOURASSA: - - - and others. 11 CHIEF JUDGE LIPPMAN: - - - other 12 provisions in the agreement that could lead one to 13 conclude, as Judge Smith indicated, that yes, in 14 appropriate circumstances, you do that, and where 15 it's not appropriate, you don't? Isn't there other 16 language that might lead the arbitrator, or anyone 17 else looking at it, to think that this is not 18 automatic, no matter what, at your whim? 19 MS. BOURASSA: It was not automatic, Your 2.0 Honor. The district does not impose termination 21 automatically. Before the grievant was terminated, the district waited for the confirming second split 22 23 test they - - -2.4 JUDGE SMITH: But isn't what zero - - -25 isn't that what zero tolerance means, that it's

	automatic?					
2	MS. BOURASSA: No, Your Honor. It does					
3	not. First of all, the zero tolerance really is					
4	embodied in section 47(c)(4) of the contract.					
5	Discharge does not have to be the only penalty option					
6	in order to be a permitted penalty option. If a					
7	party has bargained for the right					
8	CHIEF JUDGE LIPPMAN: Wait. Say that					
9	again. That					
10	MS. BOURASSA: Discharge					
11	CHIEF JUDGE LIPPMAN: under zero					
12	tolerance, discharge does not have to be the only					
13	penalty?					
14	MS. BOURASSA: Discharge does not have to					
15	be the only penalty permitted					
16	CHIEF JUDGE LIPPMAN: Then how is it zero					
17	tolerance if it's not the only penalty?					
18	MS. BOURASSA: Perhaps I perhaps I					
19	misunderstood the question, Your Honor. What I was -					
20						
21	CHIEF JUDGE LIPPMAN: If it's always					
22	if it doesn't have to be discharge, how is it zero					
23	tolerance?					
24	MS. BOURASSA: The zero tolerance applies					
25	when the drug test is unmitigated, which we know it					

	was in this case, because the arbitrator specifically			
2	rejected each one of the grievant's implausible			
3	excuses for her drug test, which included blaming her			
4	own teenaged daughter. Once he			
5	JUDGE SMITH: Did he say they were untrue,			
6	or did he just say they weren't good enough excuses?			
7	MS. BOURASSA: I believe he said that they			
8	were unpersuasive, and that there was no basis, based			
9	on the testimony in the record to conclude that she			
10	had inadvertently inhaled her daughter's secondhand -			
11				
12	JUDGE PIGOTT: I'm missing			
13	MS. BOURASSA: marijuana smoke.			
14	JUDGE PIGOTT: I'd like to go back to			
15	the chief judge's question. I thought zero tolerance			
16	meant if you're driving with drugs, you're fired.			
17	MS. BOURASSA: Zero tolerance, as the			
18	district has enacted it, means that when the drug			
19	test is entirely unmitigated			
20	JUDGE PIGOTT: I don't know what that			
21	means, "unmitigated". I mean			
22	MS. BOURASSA: When			
23	JUDGE PIGOTT: were you driving with			
24	never mind.			
25	MS. BOURASSA: Unmitigated means that it is			

1 - - - the egregiousness of the offense is not reduced 2 in any way. 3 JUDGE SMITH: I mean - - I think the 4 reason some of us are having trouble with this, is 5 that the idea of zero tolerance and mitigation sound 6 like opposites. I mean you either have zero 7 tolerance or you listen to mitigating evidence. But 8 you can't have both. 9 MS. BOURASSA: I would respectfully 10 disagree, Your Honor. The district - - -11 JUDGE PIGOTT: So the arbitrator had some 12 discretion. He could have said you may think that 13 this is - - - what's your word - - - unmitigated. I 14 think it's mitigated. So I'm going to say that you 15 were wrong. 16 MS. BOURASSA: The only way that he 17 reinstated the grievant was by consideration of her 18 prior work record. 19 JUDGE PIGOTT: Yes, but that's up to him. 20 MS. BOURASSA: And in conclu - - - in 21 reviewing her prior work record, the arbitrator 22 concluded that the grievant did not pose a danger to 23 students. The parties, however, had expressly agreed

in their contract that a positive drug test, standing

alone, does present a danger to students. And the

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1 arbitrator came to a contrary conclusion by - - -2 JUDGE PIGOTT: That happens all the time in 3 arbitration. It drives management nuts. 4 MS. BOURASSA: But in this case, he did it 5 and in his own words told us that he was adding to 6 and rewriting the contract. Again - - -7 JUDGE SMITH: Suppose we disagree with your 8 interpretation of the contract. Suppose we read the 9 contract to be a waiver of the district's right to 10 impose a zero-tolerance policy, whatever that means. 11 Is that against public policy, that contract as we -- - as I've just suggested it? 12 13 MS. BOURASSA: A reinstatement award that 14 allows a drug - - -15 JUDGE SMITH: No, my question is whether 16 the contract that I just imagined is contrary to 17 public policy. 18 MS. BOURASSA: If the contract permitted -19 2.0 JUDGE SMITH: Because the contract says I 21 here - - - I, the school district, hereby waive my 22 right to enforce a zero-tolerance policy. 23 contrary to public policy for them to do that? 2.4 MS. BOURASSA: Such that the arbitrator 25 could reinstate a driver with an unmitigated positive

1	drug test who
2	JUDGE SMITH: Unmitigated positive drug
3	test? I mean, I guess I
4	MS. BOURASSA: That's what we had in this
5	case, Your Honor. That's absolutely what we had in
6	this case. All of the grievant's
7	JUDGE SMITH: But the arbitrator obviously
8	thought it was mitigated enough that he reinstated
9	her.
10	MS. BOURASSA: But he thought it was
11	JUDGE SMITH: Presumably he wouldn't have
12	reinstated her if he'd found she was a hopeless
13	junkie who drove stoned all the time. So that
14	isn't that mitigation?
15	MS. BOURASSA: No, Your Honor. Because of
16	because the parties expressly agreed that the
17	positive drug test, standing alone, presents a danger
18	to students, it could not be mitigated by her prior
19	work record, because a prior work record couldn't
20	-
21	JUDGE SMITH: What could it be
22	MS. BOURASSA: change
23	JUDGE SMITH: mitigated by?
24	MS. BOURASSA: It could have been mitigated
25	if the drive if the arbitrator had believed

that she had inadvertently inhaled or ingested an 1 2 illegal substance. That could potentially happen. 3 JUDGE READ: So if it's unintentional? 4 MS. BOURASSA: That's one potential way. 5 And that is, indeed, the way that this grievant 6 argued that her drug test was - - -7 JUDGE SMITH: Are you really saying that 8 what you've just said is the only possible way to 9 read this agreement? 10 MS. BOURASSA: No, Your Honor. But the way 11 that the arbitrator did read it, is by importing a 12 just cause analysis that does not belong in the 13 agreement. He also concluded that if a penalty was 14 not mandatory, it was not permitted at all without 15 just cause. But that standard is not - - -16 CHIEF JUDGE LIPPMAN: If he'd read - - -17 MS. BOURASSA: - - - in the agreement. 18 CHIEF JUDGE LIPPMAN: - - - it in a less 19 rigid way, is it surprising that he would read into 20 it a just cause requirement? 21 MS. BOURASSA: Yes, it is, Your Honor. 22 Because the parties' agreement states that most 23 serious offenses are exempt from any just cause - - -2.4 from any progressive discipline requirement. And as 25 every one of the justices of the Appellate Division

1 concluded, both majority and dissent, the 47(c)(4)2 offenses, specifically including a positive drug 3 test, are the most serious offenses, because - - -4 CHIEF JUDGE LIPPMAN: Okay, counsel. Let's 5 hear from your adversary, and then you'll have your rebuttal time. 6 7 MS. BOURASSA: Thank you. 8 MR. RYLEWICZ: Happy New Year and good 9 afternoon. Daren Rylewicz for the respondents. Your 10 Honors, this - - - the Appellate Division was correct 11 in reversing the lower court. And the arbitrator's 12 decision here is clearly rational. He did not exceed 13 his authority. And - - -CHIEF JUDGE LIPPMAN: What about the zero-14 15 tolerance policy? 16 MR. RYLEWICZ: Well, the zero-tolerance 17 policy doesn't exist. There's no evidence that it 18 exists. They had testimony that they would like to 19 have a zero-tolerance policy. 20 JUDGE SMITH: Well, suppose it did exist. 21 Would that change the result? 22 MR. RYLEWICZ: Well, no, Your Honor. 23 Because they agreed to go to arbitration on this. 2.4 And the limitations on the arbitrator, as contained

in the collective bargaining agreement, are simply

1 that the arbitrator must refrain - - - or is 2 prohibited from making any decision that requires a 3 commission of an act prohibited by law or which violates the terms of the agreement. 4 5 CHIEF JUDGE LIPPMAN: Even if the 6 collective bargaining agreement had written into it 7 very precisely a zero-tolerance policy, the arbitrator could still overturn it? 8 9 MR. RYLEWICZ: Well, I think that if the 10 district, as they did here, agreed to arbitrate the 11 issue of penalty, then they then give it to the 12 arbitrator to decide what is the appropriate penalty. 13 They had other options here in this case. They could have bifurcated this arbitration. But they didn't. 14 15 CHIEF JUDGE LIPPMAN: If the collective 16 bargaining agreement said anyone who has this kind of 17 job who is found with drugs or proven to be on drugs 18 must be discharged, in keeping with our zero-19 tolerance policy - - -20 MR. RYLEWICZ: Well, I assume it - - -21 CHIEF JUDGE LIPPMAN: - - - can the 22 arbitrator still say, huh-uh, I don't want that 23 penalty. You're going to change the penalty? 2.4 MR. RYLEWICZ: I submit to you - - -

CHIEF JUDGE LIPPMAN: Assume what I'm

1	saying.			
2	MR. RYLEWICZ: Yes.			
3	CHIEF JUDGE LIPPMAN: Then the arbitrator			
4	couldn't do it?			
5	MR. RYLEWICZ: I believe if the zero-			
6	tolerance policy was set forth in such a way, then			
7	the only issue would be was the grievant guilty of			
8	the failed drug test, and he would not			
9	JUDGE READ: So the penalty			
10	MR. RYLEWICZ: have a penalty issue.			
11	JUDGE READ: the penalty wouldn't be			
12	arbitrable.			
13	MR. RYLEWICZ: That's what if that			
14	was so set forth in that way. Yes.			
15	JUDGE GRAFFEO: So what was the stan			
16	what's the standard that you think is appropriate			
17	under the terms of this CBA?			
18	MR. RYLEWICZ: I believe just cause is a			
19	proper standard. As pointed			
20	JUDGE GRAFFEO: Where do we find that in			
21	the agreement?			
22	MR. RYLEWICZ: Well, it is not in the			
23	agreement. The arbitrator did imply the just cause			
24	standard. But this arbitration or this			
25	contract doesn't contain the explicit standard.			

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arbitrator.

Now, what's interesting here is that at arbitration and in the lower court, the district wants the arbitrary and capricious standard, which was specifically rejected by the arbitrator. But for the first time, in their reply brief, in this proceeding, they now say there is a just cause standard.

JUDGE PIGOTT: That aside, is it true that if you look at this, the arbitrator said I don't believe that the marijuana was in the fake butter.

MR. RYLEWICZ: The butter, right.

JUDGE PIGOTT: And I don't believe it's secondhand smoke from her daughter, which would be a heck of a testimony anyway. Therefore, she must have ingested it intentionally herself, and we're going to say she ingested it intentionally herself. They have a zero-tolerance policy, whatever this mitigation means. But what they want to say is therefore, with the zero-tolerance policy that we have, we decide - - nobody else; no arbitrator, no one else - - - we decide whether to fire her, suspend her, or fine her, or whatever.

MR. RYLEWICZ: That's correct - - -

JUDGE PIGOTT: And it shouldn't go to an

1 MR. RYLEWICZ: That's what the district 2 wants, correct. 3 JUDGE PIGOTT: And what you're asking is 4 that we're going to say that somebody who 5 intentionally ingests marijuana and drives little kids around on a bus is okay. 6 7 MR. RYLEWICZ: Well, that's what I - - -8 that is not exactly what we're saying, Your Honor. 9 JUDGE PIGOTT: I know. 10 MR. RYLEWICZ: But first of all - - -11 JUDGE PIGOTT: I knew you'd correct me. 12 MR. RYLEWICZ: - - - first of all, there is 13 no finding in this proceeding that the grievant was under the influence of marijuana at the time of the 14 15 test or was she smoking marijuana that day. As you 16 know, marijuana can stay in your system for up to 17 sixty-seven days, as pointed out by - - -18 JUDGE PIGOTT: Yes, that kind of makes it 19 worse than the days that she was driving before. 20 MR. RYLEWICZ: Well, again, what's also in 21 this case is - - - and it also came into evidence, is 22 that she had - - - having finding out that she failed 23 the test on the Thursday, she immediately went to her 2.4 doctor and had another test done. So within a week,

it was out of her system.

But what's interesting to note, if you read article 47 as a whole, 47(c)(1) and (2), okay, has other penalties. It has written warnings and a suspension of less than three days. Those penalties actually are not reviewable by an arbitrator.

Because that's the way the district negotiated that, and that's what the union agreed to. On those penalties, actually, the district does have the last say. It only goes to step 3 of the process, which ends in the Superintendent of Schools or his designee.

So if the district wanted the absolute power to terminate employees who fail drug tests, then they should have negotiated that into the contract where it would not be reviewable by an arbitrator. But that's not what they did here. In fact - - -

CHIEF JUDGE LIPPMAN: So you're not saying that in all circumstances they have to go through those steps before they can discharge somebody, or are you saying that?

MR. RYLEWICZ: No, not at all. In fact, 47(c)(4), the issue here, is that that dispenses with the written warnings and the suspension of less than three days. The union never took the position that a

1 bus driver who fails the drug test should only get a 2 written warning. That's not what we're here for. 3 But what did happen here is the arbitrator hit a bus driver with a more than six-month 4 5 suspension without pay, but also, keeping in mind the 6 district's concern about children's safety, required 7 return-to-duty testing, follow-up testing, and consultation with a substance-abuse professional. 8 9 CHIEF JUDGE LIPPMAN: So your point is that 10 that's a rational - - -11 MR. RYLEWICZ: Very rational. Very 12 rational - - -13 JUDGE PIGOTT: But none of that provi - - -14 none of that's policy for the school. I mean, he's 15 saying sure, you could fire her, but I'm telling you, 16 you can't, and I'm also telling you that you've got 17 to educate her and you've got to do all this - - -MR. RYLEWICZ: Well, no. That's - - - all 18 19 of what he awarded is precisely contained in the 20 district's drug and alcohol policy. 21 JUDGE PIGOTT: Oh, I see. Okay. 22 MR. RYLEWICZ: And that's the problem. 23 district - - -2.4 CHIEF JUDGE LIPPMAN: And that is - - - and 25 that - - -

1	MR. RYLEWICZ: wants one thing, but				
2	their policies say something else.				
3	CHIEF JUDGE LIPPMAN: and your				
4	argument is that that contradicts a zero-tolerance				
5	policy?				
6	MR. RYLEWICZ: Absolutely it does. There's				
7	absolutely not a zero-tolerance				
8	CHIEF JUDGE LIPPMAN: So is your argument				
9	that there is no zero-tolerance pol				
LO	MR. RYLEWICZ: There is no zero-tolerance				
L1	policy. That is correct. Not in this case.				
L2	CHIEF JUDGE LIPPMAN: Okay. Thank you,				
L3	counselor.				
L4	MR. RYLEWICZ: Thank you.				
L5	CHIEF JUDGE LIPPMAN: Counselor, rebuttal?				
L6	Is there a zero-tolerance policy?				
L7	MS. BOURASSA: When there is no excuse for				
L8	the driver's test, the district has consistently				
L9	interpreted				
20	CHIEF JUDGE LIPPMAN: But how could there				
21	be, in light of the other provisions that counsel				
22	just referred to?				
23	MS. BOURASSA: The (c)(1) through (c)(2)				
24	and (c)(3) are applicable for other offenses. (c)(4)				
25	has its own standard for discipline. And the parties				

1 have agreed that that standard for discipline applies 2 when there is a positive drug test result without 3 more. We don't have to show that the grievant was actually under the influence of marijuana. We don't 4 5 know whether she was or she wasn't. All we know is that as soon as she finished driving her children to 6 7 school that day, she was sent for a drug test and 8 tested positive for marijuana. And that conduct, 9 standing alone, per se, the parties have agreed, is a 10 danger to the welfare - - -11 JUDGE PIGOTT: Well, I'm - - -12 MS. BOURASSA: - - - and health of 13 students. 14 JUDGE PIGOTT: - - - missing it again. 15 why did you go to arbitration? What did you expect 16 an arbitrator to do? 17 MS. BOURASSA: The arbitrator could have 18 agreed with the grievant that she somehow 19 accidentally or unintentionally inhaled or ingested 2.0 her daughter's marijuana. 21 JUDGE PIGOTT: And that's okay with you? 22 MS. BOURASSA: If he - - - we would have 23 disagreed with those findings. But I think it would 2.4 have been very hard for us - - -

JUDGE SMITH: Where - - -

1 MS. BOURASSA: - - - to. 2 JUDGE SMITH: - - - where in the agreement 3 does it say that he can do that, but not do what he did? 4 5 MS. BOURASSA: The agreement doesn't give 6 him the right to use a just cause standard, Your 7 Honor, And - - -JUDGE SMITH: Well, it doesn't give him the 8 9 right to use an excuse standard, either. But you say 10 he could have found an excuse, he just couldn't find 11 a just cause standard? 12 MS. BOURASSA: He couldn't find a just 13 cause standard, because by his own words, he did it 14 because - - - not because it was part of the parties' 15 contractual relationship, not because he was 16 interpreting the meaning of any part of the contract, 17 but because he believed it was the better standard to 18 be applied. 19 JUDGE PIGOTT: So if he finds that it was 20 accidental, that really was in the fake margarine or 21 whatever, what then? 22 MS. BOURASSA: Then a lesser penalty, such 23 as suspension, could have been appropriate. Because 2.4 if somebody did unintentionally ingest illegal drugs,

it presents significantly less risk that they may do

it again.

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2.4

What we have here was intentional, completely unmitigated drug use. We have a grievant who, it's entirely likely, would do it again. And the zero-tolerance policy or practice is embedded right into the terms of 47(c)(4).

CHIEF JUDGE LIPPMAN: Couldn't you have negotiated something in the agreement that says, in the situation that you're talking about, you can't go to the arbitrator, or the arbitrator's powers in that situation are limited to is there a valid excuse, mitigation, in your word? You could have negotiated that kind of understanding, couldn't you have?

MS. BOURASSA: The ne - - - the agreement could have been negotiated a different way. But by the same token, if the union intended a just cause - - -

CHIEF JUDGE LIPPMAN: But here - - - yes, but here you didn't negotiate it, and then you get to the arbitrator, and now you're limiting him in ways that you didn't negotiate for. Doesn't that create a problem that says gee, maybe I should never have agreed to go to arbitration in this kind of situation?

MS. BOURASSA: No, Your Honor. We don't

1 dispute that the penalty is reviewable. We do 2 contend that the arbitrator - - -3 CHIEF JUDGE LIPPMAN: You don't dispute 4 that the penalty is reviewable? 5 MS. BOURASSA: No. We do not dispute that the penalty is reviewable. But the arbitrator had to 6 7 use a rational standard that was based on the meaning 8 and interpretation of the agreement. 9 JUDGE PIGOTT: Well, if he said - - - if he 10 said I believe her that the dog ate her homework, 11 essentially, but I think that rather than being 12 fired, she should have been given a letter of 13 warning, you'd have been happy with that? 14 MS. BOURASSA: We wouldn't have been happy 15 with that, Your Honor. But that would have been the 16 kind of factual finding by an arbitrator that is 17 almost impervious to review and that this court has 18 declined to review. 19 Here, the arbitrator found that the 20 grievant did, in fact, intentionally consume 21 marijuana. There was no other possible explanation 22 for her positive drug test. And yet he put her right 23 back - - -

JUDGE PIGOTT: It could have been in the

peanut butter. I mean, she just said it was in the

2.4

1	margarine.
2	CHIEF JUDGE LIPPMAN: Okay, counsel,
3	thanks. Thank you both. Appreciate it.
4	(Court is adjourned)
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CERTIFICATION

I, Penina Wolicki, certify that the

foregoing transcript of proceedings in the Court of

Appeals of Matter of Shenendehowa Central School

District Board of Education v. Civil Service

Employees Association, Local 1000, AFSCME, AFL-CIO,

Local 864, No. 8 was prepared using the required

transcription equipment and is a true and accurate

record of the proceedings.

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Signature:

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New York, NY 10040

Date: January 10, 2013